

Security Level:	Confidential 🗆	Restricted \Box		Commercially Sensitive 🗆
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Meeting & Date:	Joint Strategic Economic Committee – Thursday, 13 April 2017					
Subject:	Commissioning Group Highlight Reports					
Attachments:	None	None				
Author:	lan Durston	Total no of sheets: (inc cover sheet)	66			

Papers are provided for:	Approval 🗆	Discussion X	Information \Box
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Summary & Recommendation:	
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Summary

Highlight Reports for each project and an overall summary table are presented for all LGF and other SWLEP projects.

These reports had been reviewed in detail by the Commissioning Group on 8 March 2017 and taken to the Board Meeting on 22 March 2017.



Local Growth Fund (Growth Deals 1 and 2)						
Project Ref	Project Name	Lead Delivery Partner	Previous	Current	Notes	
LGF/1516/001/A350	A350 Improvements	WC	Complete	Complete		
LGF/1516/002/A429	A429 Malmesbury	WC	Complete	Complete		
LGF/1516/004/PSP	Porton Science Park	WC	G	AG	Construction has commenced – completion now due December 2017. Discovery of asbestos and electric cables, along with DSTL on site working requirements, has caused a 5 week delay.	
LGF/1516/005/LSTF	LGF Sustainable Transport Package	SBC	AG	G	Work progressing to programme. Programme for 17/18 has been requested.	
LGF/1617/001/A350	A350 Dualling Bypass (Badger – Brook + Chequers)	WC	G	G	Tender process on track to appoint contractor and complete Full Business Case (FBC). Construction due to start in May 2017.	
LGF/1617/003/SRT	Swindon Rapid Transit	SBC	AG	AG	Draft business case in process of being written. Due for completion in March 2017. 2017/18 programme has been requested.	
LGF/1617/006/JNC16	M4 Junction 16	SBC	AG	AG	Construction in progress. On track for completion in March 2018. Interim construction milestones have been requested.	
LGF/1617/007/MH	Mansion House (Corsham)	WC	G	AG	Planning application was submitted in November 2016. Objection has been raised by Georgian Group putting planning timescales at risk. Running tender process to appoint contractor, but dependent on planning.	
LGF/1617/008/SBX	Swindon Bus Exchange	SBC	R	R	Awaiting confirmation of project programme and financial profiling. Design review to conclude in March.	
LGF/1617/009/YWA	A350 Yarnbrook/ West Ashton Relief Rd	WC	R	G	Change control for new timescales and financial profiling agreed by Commissioning Group.	



LGF/16/17/010/JNC17	M4 J17 Capacity Improvement	WC	G	G	Tender process in progress to appoint contractor and complete Full Business Case (FBC). Construction due to start in June 2017.
LGF/1617/009/UFB	Ultra Fast Broadband	WC	G	G	Tender process underway to appoint contractor by April 2017.
LGF/1617/010/SPHC	Salisbury Plain Heritage Centre	WC	G	G	Dependent on result of application for Heritage Lottery Funding Highlight Report to be produced if project goes ahead.
LGF/1617/011/SMAG	Swindon Museum and Art Gallery	SBC	G	G	Dependent on result of application for Heritage Lottery Funding Highlight Report to be produced if project goes ahead.
LGF/1718/001/WCS	Wiltshire College - Salisbury	Wiltshire College	NA	G	Project initiation in process. Highlight Report to be produced for next reporting cycle.
LGF/1718/002/WCL	Wiltshire College - Lackham	Wiltshire College	NA	G	Project initiation in process. Highlight Report to be produced for next reporting cycle.
LGF/1718/003/MAL	Salisbury Central Car Park and Maltings	WC	NA	G	Project initiation in process. Highlight Report to be produced for next reporting cycle.

Financial Summary:

		Total			
£Ms	Q1	Q2	Q3	Q4	
LGF Profile	0.484	2.547	1.753	4.716	9.499
LGF Actual	0.062	1.406	1.521	0.364*	3.354

* to date



Department for T	Department for Transport – LGF (Growth Deal 1)						
Project Ref	Project Name	Lead Delivery Partner	Previous	Current	Notes		
LGF/1516/003/EV (i)	New Eastern Villages - Great Stall Bridge	SBC	AG	AG	Design work progressing. Dependent on DfT acceptance of modelling - delays have occurred due to DfT resource issues.		
LGF/1516/003/EV (iia)	New Eastern Villages - Greenbridge Roundabout (Package 1)	SBC	Complete	Complete	Construction work complete. Lessons learned being carried out.		
LGF/1516/003/EV (iib)	New Eastern Villages -West of A419 (Package 2)	SBC	G	G	No work currently being carried out. Preliminary design due Dec 2018.		
LGF/1516/003/EV (iii)	New Eastern Villages A420 Gablecross	SBC	AG	AR	Delays have occurred with CH2M modelling and handover to Atkins, putting current timescales at risk.		

Financial Summary:

		Total			
£Ms	Q1	Q2	Q3	Q4	
LGF Profile	0.634	0.775	0	0.03	1.439
LGF Actual	0.634	0.775	0	0*	1.409

*to date

SWLEP LGF Programme Highlight Report – collated by Ian Durston 14.03.17



Department for	Department for Transport - Retained						
Project Ref	Project Name	Lead Delivery Partner	Previous	Current	Notes		
LGF/1516/003/EV (iv)	New Eastern Villages Southern Connector Road	SBC	G	G	Design work progressing to plan. No current issues.		
LGF/1516/003/EV (v)	New Eastern Villages White Hart Junction	SBC	G	G	Design work progressing, though have experienced delays due to modelling reviews. Revised layout to go to Programme Board for approval.		
LGF/1516/003/EV (vi)	New Eastern Villages Business Case	SBC	G	G	Comments on 2014 Base Swindon Transport Model continue to be received from DfT and reviewed by Atkins. Further meeting on 21 st March to discuss with DfT.		
LGF/1617/002/WI	Wichelstowe Infrastructure	SBC	G	G	Scheme in very early stages with development of programme ongoing. Highlight Report to be produced when work starts.		
LGF/1617/004/CSH	Chippenham Station Hub	WC	AG	AG	OBC for Phase 1 to be submitted to May 2017 Board.		

Financial Summary:

		Total			
£Ms	Q1	Q2	Q3	Q4	
LGF Profile	0.057	-0.094	0.388	2.339	2.69
LGF Actual	0.089	-0.031	0.066	0.058*	0.181

*to date

SWLEP LGF Programme Highlight Report – collated by Ian Durston 14.03.17



City Deal						
Project Ref	Project Name	Lead Delivery Partner	Previous	Current	Notes	
LGF/1516/006/CD	Higher Futures	WC & SBC	AR	AR	Achievement of outputs is proving slow. Discussions held with BEIS. Paper being produced for Commissioning Group and Board.	

Careers and Ent	erprise Compar	ny (CEC)			
Project Ref	Project Name	Lead Delivery Partner	Previous	Current	Notes
LEP/GEN/001/CEC	Enterprise Advisor Network	WC & SBC	G	G	Project going well with 40 schools/colleges & 34 Enterprise Advisers officially engaged with EAN since delivery began Jan 2016. Mentoring also about to start.

Department of I	Business Energ	y and Ind	ustrial Str	ategy (BE	IS)
Project Ref	Project Name	Lead Delivery Partner	Previous	Current	Notes
LEP/GEN/002/GH	Growth Hub	LEP	AG	AR	RIKA Digital appointed to project manage and produce specification for portal development. Have produced proposal. Risk of claw back of 2015/16 money by BEIS.

Financial Summary: Please see individual reports



Growing Places	Infrastructure F	und (GP	IF)		
Project Ref	Project Name	Lead Delivery Partner	Previous	Current	Notes
LEP/GPIF/001/CAS	GPIF – Castledown Business Park	WC	G	G	£2.54m loan paid to project in 14/15. Repayment when funding is required to satisfy the drawdown requirements of other projects as they come forward.
LEP/GPIF/002/KIM	GPIF - Kimmerfields	FSL	AR	AR	Funding agreement has been signed, but release of monies was dependent on recipient entering into their own funding agreement with a developer by the end of 2016. A request from Swindon Borough Council has been granted to defer this requirement to March 2018. SBC/FSL to decide if loan still required.
LEP/GPIF/003/PL	GPIF – Park Lane Corsham	Bath ASU	AG	AR	Delays have been experienced in signing the funding agreement due to issues with the security provided by the recipient. A funding agreement is being discussed with Bath ASU.
LEP/GPIF/004/WCH	GPIF - Wichelstowe	SBC	AG	AR	There have been issues with the recipient over the complexity of the required funding agreement. A more simplified version is being looked at with discussions taking place between recipient and Ashfords. SBC to decide if loan still required.

Financial Summary: Graph shows that cash flow results in >£1m available for additional project/s





<u>Key</u>

Project Status

Red	Amber Red	Amber Green	Green
R	AR	AG	G

See below for RAG rating methodology

Direction of Travel



Project status expected to remain same going forward

Project status expected to improve going forward



Project status expected to get worse going forward

Milestones

BLUE – complete, GREEN - on track, AMBER - at risk, RED – will be late/is late.



RAG Rating

			Imp	bact	
		1	2	3	4
		(Low)			(High)
	1 (Likely)				
Probability	2				
Prot	3				
	4 (Unlikely)				

The RAG reporting is based on the composite elements of probability and impact (see chart to the left) and splits in to the following categories:

• **GREEN:** Project considered being on track, to time, quality and cost.

• AMBER-GREEN: Project considered at risk of minor to medium impacts on time, scope and/or cost – requires small mitigating action.

• AMBER-RED: Project considered at risk of medium to major impacts on time, scope and/or cost – requires mitigating action.

• **RED:** Project considered at serious risk of significant impact on time, scope and/or cost. Immediate mitigating action required.

RAG Scoring

	0	-	l
RAG rating	Cost	Scope	Time
	 Minor cost variance on initial project cost may be present. <1% change in total project cost 	 Deliverables and project scope remains unaltered. 	 Minor project slippage may be present but total project delivery remains on track. <30 days total slippage.
	 Project is experiencing or expected to experience minor cost increases. >1% but <5% on total project cost. 	• Project is experiencing or is expected to experience small changes to scope and outputs delivered.	 Project is experiencing or is expected to experience slippage. >30 days but <90days total project slippage
	 Project is experiencing or is expected to experience major increases in total project costs >5% but <10% on total project cost. 	• Project is experiencing or is expected to experience major changes to scope and outputs delivered.	 Project is experiencing major slippage and is due to deliver the project outputs and outcomes late. >90 days slippage but <6 Months total project slippage.
	 Project is experiencing or is expected to experience significant and major cost increases. >10% on total project cost. 	• Project is experiencing or is expected to experience significant change to scope and outputs delivered.	 Project is suffering significant and major delays to delivery. >6 Months total project slippage.

Principles of Overall Project RAG Status

• The 'lowest' rating against any of the 3 areas of Cost, Scope or Time will be used for the overall project RAG rating.



Local Growth Fund (Growth Deals 1 and 2)

SWLEP LGF Programme Highlight Report – collated by Ian Durston 14.03.17



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LGF/1516/004/PSP	Porton Science Park	Richard Walters	Wiltshire Council	G	AG	

Project Description

First phase of construction of Science Park, comprising 42,500 sq. ft. of laboratory and office space and related infrastructure.

What does our path look like?	(Milestones			Are we on track? (Issues/Risks)
Milestone	Baseline	Revised Baseline (if	Forecast / Actual	AG – Works: Construction commenced (on 10 October). Despite best efforts to manage the finding of asbestos and electric cables under the ground, by moving forward work on
Start on site	May 2016	applicable) Oct 2016	Oct 2016	the Grow-on space, this has incurred a five week delay to
Start construction of the frame for the building	Dec 2016	Dec 2016	Dec 2016	works. The need to progress the main works out of sequence during remediation, and the requirement to ensure safe dig procedures on MOD land, have meant that a further five
Commence full marketing (soft marketing already on-going)	Apr 2016	Jan 2017	Jan 2017	weeks will be required in addition, so the overall completion date of the project has been extended to mid-December.
Complete construction of the frame	Apr 2017	Apr 2017	May 2017	G – Marketing: Website under development. Brochure
Complete the external envelope	June 2017	June 2017	Aug 2017	prepared and hoarding commissioned. On-going engagement
Complete the internal work and electrical live testing	Sept 2017	Sept 2017	Nov 2017	with prospective tenants. Further marketing to be developed linked to new Science Park structure once confirmed.
Completion of incubation and innovation centre	Aug 2017	Oct 2017	Dec 2017	G – Management: Business Plan for Science Park in
				 development – to be considered by executive decision making bodies of Stakeholder groups. An ERDF Inception meeting between the Project Team and DCLG was re-scheduled at DCLG request, and took place in January. DCLG are content that we have the relevant procedures and processes in place, and therefore we will be



			making	a claim for E	RDF by the	e end of Febru	iary.
			We inte	nd making a	claim for L	GF by the end	l of February.
/hat are we spending?						,	,
otal project budget of £9.6m is mad	le up of £4m of LGF fund	ding, £2.6m of \	Wiltshire Cour	ncil funding,	and £3m El	RDF funding.	
	2015/2016		2016/2	2017		2017/18	Total
£Ms		Q1	Q2	Q3	Q4		
Profile (LGF)		£0.667m	£1.133m	£0.4m		£1.8m	£4.0m
Actual (against LGF)		0	0	0			
 Working with prospective occ and user requirements for inc Arranged a Project Inception 	cubation and Grow On s		occu		o agree hea	sions with pro ads of terms a	
Arranged a Project Inception			_			om the contra	otor
	Ĵ.		_			om the contrac	ctor
hange Control Notification Histo	Ĵ.		_			om the contrac	ctor
	ry	ch 2016 with as	• Rece	eive and pay	invoices fro	om the contrac	ctor



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LGF/1516/005/LSTF	LGF Sustainable Transport	James Jackson	Swindon Borough	AG	G	
	Package		Council			
Project Description						
Package of sustainable t	ransport schemes (Eastern Flyer	cycle/pedestrian route	e including Covingham Driv	e cycle route	e, also 2 cros	sings at
County Road and Garran	d Way)			-		-

What does our path look like? (G	Santt Chart)		Are we on track? (Issues)
2016/17 Eastern Flyer	Planned	Forecast/Actual	2016/17 Eastern Flyer
Options assessment	March 16	March 16	G – Delivery programme schedule – on-track
Define package of works	April 16	April 16	
Prelim drawings	May 16	May 16	2017/18
Hand over for detail design PD	May 16	June 16	G Programme – five potential packages being assessed with 14
TP consultation route wide	May 16	May 16	individual projects. These are currently being assessed and
C2 surveys	July 16	July 16	prioritised against SWLEP and SBC policy objectives for
Procurement	July/August 16	July/August 16	sustainable transport.
Deliver improvement	March 17	March 17	
2016/17 crossings			G Budget – Prioritisation process will include delivery risk
Define package of works	April 16	April 16	assessment to ensure that prioritised schemes can be delivered
Agree delivery mechanism	May 16	May 16	to time and budget.
Handover project delivery	May 16	October	
Deliver improvements	March 17	March 17	
2016/17 Covingham Drive cycle			
route			
Options assessment	March 16	March 16	
C2 survey	March 16	March 16	
Scope of prelim design highlighting	April 16	April 16	
risks			
TP Consultation internal and	April/May 16	June 16	
external			



Prelim design		May 1	6	May 16				
Handover for detail desi	gn PD	May 1	6	June 16				
Planning Application	-	July 1	6	July 16				
Detailed design		July 1	6	July 16				
Procurement		Septembe	er 16	October 16				
Deliver improvements		March	17	March 17				
What are we spending	g?							
Total project budget = £3 Forecast	.75m made u 2015/2		LGF	2016/	2017		2017/18	TOTAL
£Ms	2010/2	.010	Q1	Q2		01	2011/10	IOTAL
ZIVIS			U	ΨZ	U 3	Q4		
LGF Capital Profile	1.22	27	-0.409	.322	Q3 .158	Q4 1.202	1.25	3.75
	1.22						1.25	3.75 1.116
LGF Capital Profile Actual spend	1.22	27	-0.409	.322	.158 .158	1.202 0.045		



Project Re	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LGF/1617/001/A350	A350 Chippenham Bypass Dualling (Badger-Brook & Chequers)	Robert Murphy	Wiltshire Council	G	G	

Project Description

Dualling of A350 at Chippenham between Badger and Brook roundabouts and dualling of approaches north and south of Chequers roundabout (plus works to the A4 approaches at Chequers)

What does our path loo	k like? (Gar	tt Chart)	
Milestone	Baseline	Revised Baseline (if applicable)	Forecast/ Actual
Complete detailed design (for procurement)	Nov 2016	Nov 2016	Nov 2016
OJEU Contract Award Notice	Mar 2017	Mar 2017	Mar 2017
Full Business Case (FBC) submission	Mar 2017	Mar 2017	Mar 2017
FBC approval (by WC)	Apr 2017	Apr 2017	Apr 2017
Start of construction works contract	May 2017	May 2017	May 2017
Main construction start	June 2017	June 2017	June 2017
Mobilisation, site set up, traffic management and clearance works	July 2017	July 2017	July 2017
Drainage, kerbing, road base, surfacing, etc works	May 2018	May 2018	May 2018

Are we on track? (Issues/Risks)

G – Costs

 Risk: Tender prices received from contractors may exceed the available budget to construct the scheme. Mitigation: The decision to simultaneously tender for both this scheme and the M4 J17 scheme achieves cost savings in the procurement process, and potentially achieves cost savings if contractors are willing to provide reduced prices on the basis of economies of scale. In addition, the current cost estimate is based on a Bill of Quantities with appropriate allowances for risk. Atkins has prepared a scheme risk register and risks will be managed through Wiltshire Council's Service Delivery Team process.



									Local Enterpris	se rai ulership	
	ies, street etc works	July 201	8 July 2	2018	July 2018	3					
Construc	tion complete	Aug 201	9 July 2	2018	July 2018	3					
Opening	date	Sept 201	9 Aug 2	2018	Aug 2018	3					
hat are	e we spendin	ig?									
otal proje	C C		up of £7.1ı			BC (follow	•		nire Council fund	•	
£Ms	2014/15	2015/16	Q1	2016/ Q2	2017 Q3	Q4	2017/2018	2018/2019	2019/20	Total	
rofile			£0.193m	£0.155m	£0.161m	£0.161m	£1.134m	£2.683m	£2.613m	£7.1m	
ctual	£0.0398m	£0.0974m	£0.008m	£0.233m	£0.334m	£0.018m				£0.730m	
• Le	ce list complet gal team comp	pleted review of					• ITT asses		dertaken in early		
• Co	onstruction, De	sign and Mana	agement (C				• Draft FBC	to be sent to IT	A by 20 March.		
	cumentation p			leat Dartal	on 00			ation of ITA com			
	nder documen nuary.	its issued on t	ne South W	rest Portai	on 20		 Report on scheme and tender process outcome to be presented to Wiltshire Council Cabinet meeting on 4 Apr 				
 Final documents – Vol 0 Invitation to Tender (ITT) complete and posted 25 January. 									Transport		
• Du	cting for teleco dertaking trial	oms being inst					• Obtain Ac	U 1	's S151 Officer		
uti	lities work to b	e included in r	main constr	uction wor			• Further co	onsideration of a	advance works a	and site	
	e-Qualification Γassessment t						supervisio	n actions.			
	i assessment ief for developr				ssued to A	tkine					
			usii iess oa		33454 1071	INITIS					



Contacted Independent Financial Advisor (ITA) to outline the process, timeline, etc.
 Site supervision actions being developed / progressed.

 <u>Change Control Notification History</u>

 <u>Change Control 1 (CR003)</u>

 Agreed in March 2016
 Changes to scheme schedule with completion in August 2018 (previously reported at September 2019).
 Also changes to overall scheme cost but no change to LGF financial requirements.

 <u>Change Control 2 (CR019)</u>
 Agreed in January 2017
 Changes requested to drawdown schedule to enable the grant agreement to be updated.



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LGF/1617/003/SRT	Rapid Transit	James Jackson	Swindon Borough Council	AG	AG	
Project Description						
Bus priority measures o	n the strategic bus corridor	s linking Wichelstowe, NEV a	and North Swindon to the to	own centre		

What does our path look like? (Gan	tt Chart)		Are we on track? (Issues)
		Actual	Summary and overview
Wichelstowe - Options Assessment report	Updating March 2016	March 2016	This programme sets out the detail related to the first Bus Rapid Transit route between Wichelstowe and Swindon Town Centre.
Public/Old Town Consultation stage 1	September 2016	September 2016	This is to be delivered during the period 2017/18. During the period 2017/18 an options assessment report for the second
Prepare base model for option testing	October 2016	October 2016	corridor will be undertaken. The scheme between Tadpole Farm in north Swindon and the town centre will be defined ready for
Appraisal Specification report sent to Independent Technical Adviser	Sept 2016	Sept 2016	delivery in 2018/19. Finally a third corridor between New Eastern Villages and the town centre will have an options assessment
Define Appraisal methodology for LEP	November 2016	November 2016	undertaken during 2018/19, this will take into account the final agreed "design and access strategy" being developed as part of
Mannington Roundabout further modelling options	November 2016	February 2017	the DfT retained schemes business case.
Old Town further modelling of scheme options	November 2016	February 2017	AG – Programme – High Level consultation has taken place (late 2016). Preliminary designs have been refined following this and
Preliminary Design Old Town, Pipers Way, Mannington	December 2016	January 2017	consultation on detailed proposals for Old Town and Mannington is organised for late February. Micro simulation modelling has been commissioned on these proposals and the outputs are
Develop and submit Business Case	March 2017	March 2017	expected in February.
Public/Old Town consultation stage 2	January 2017	November 2016	G – OAR – To be updated following additional survey information and modelling work. Further site visits and internal input
Seek approval for scheme designs from Strategic Highways Programme Board/LEP	February 2017	April 2017	developing scheme options. G – Budget – Scheme options are currently being developed in greater detail using the 2016/17 budget.
			G – ASR and BC scope – Draft Business Case is being



LGF Actual LGF	0.027					
Actual	0.027				0.027	
LGF					0.027	
Profiled	0.16	3.28	3.28	3.12	9.85	
£m	2016/17	2017/2018	2018/2019	2019/2020	TOTAL	
	budget = £9.85m mad	2017/2018	2018/2019]
	e procurement exercise.		April 2017			
detailed desig	project delivery for gn. process and preparation	April 2017 April 2017	April 2017 April 2017			
Road, East V						
Groundwell	tion for bus priority at			progressed.		



Change Control Notification History

<u>Change Control 1 (CR017)</u> Agreed in October 2016 Temporary transfer of £3.12m budget to Jnc 16 project



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LGF/1617/006/JNC16	M4 Junction 16	Tim Mann	Swindon Borough Council	AG	AG	
Project Description						
Junction improvements a	at Junction 16 of the M4, to	increase capacity and reduc	e congestion			

What does our path look like? (Mi	lestones)	Are we on track? (Issues/Risks)	
Milestone	Forecast	Actual	G – Funding – Awaiting final decision on GPIF funding.
Issue tender (PQQ)	Jan 2016	Jan 2016	AG – Design – Contractor led design submissions ongoing.
Achieve technical approval	Mar 2016	Mar 2016	AG – Construction – Major earthworks due to commence in March 2017. This is susceptible to wet weather and therefore
Issue tender (ITT)	Apr 2016	April 2016	presents a risk to the programme. Other significant risks include
Appoint contractor	Sep 2016	Sept 2016	performance of statutory undertakers.
Mobilise and start construction	Oct 2016	Oct 2016	First layer of surfacing has encountered quality issues.
Complete construction	Mar 2018	Mar 2018	G – Programme – On track for completion March 2018.
	1		G – Project Mgt – Comms are ongoing and being well received.

What are we spending?

Total project budget = £12.613m made up of £5.92m LGF and £6.69m SBC/developer contributions.

	2014/15	2015/16	2016/2017			2017/ 18	2018/ 19	2019/ 20	Total	
£Ms			Q1	Q2	Q3	Q4				
Profile (LGF)	0.28	0.88	-0.13	0.81	0.90	3.09	3.479		-3.12	5.92
LGF Actual	0.28	0.88	-0.13	0.81	0.90	0.28*				3.033

*to date

£3.12m to be paid back to Rapid Transit budget in 2019/20.



What have we done this month?	What do we need to do in the next 2 months (Actions)
 Construction – Works continue on the M4 Eastbound Off Slip Road. Earthworks and trail holes are taking place on the northern and southern sections of the Junctions. Traffic management has been installed on the westbound off slip. Project Mgt – Continued comms 	 Funding – Conclude GPIF discussions (TM, Mar 17). Construction – Resolve surfacing issue and continue works to M4 Eastbound Off Slip and northern and southern sections. Commence work on M4 Westbound Off Slip Road and continue construction of temporary access to Upper Studley Farm. Commence major import of clay for embankments (TM, Feb/Mar 17). Project Mgt – Continue comms (TM, ongoing)
Change Control Notification History	
<u>Change Control 1 (CR017)</u> Agreed in October 2016 Temporary transfer of £3.12m budget from Rapid Transit project	



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LGF/1617/007/MH	Mansion House (Corsham)	Kaz Van Den Berg	Wiltshire Council	G	AG	

Project Description

Renovation and conversion of Mansion House building in Corsham to create incubation space for businesses working within the digital or innovation sectors and teaching space to facilitate the opportunity to deliver both higher-education courses and schools engagement.

What does our path loo	ok like? (Milesto	nes)	Are we on track? (Issues/Risks)	
Milestone	Baseline	Revised Baseline (if applicable)	Forecast/ Actual	Programme AG – Planning application was submitted in November 2016 -
Appoint Project Team	Nov/Dec 2015	Feb 2016	Feb 2016	Mansion House Planning Application Link. The Mansion House project team is currently working with consultees and key
Detailed design	May 2016	Oct 2016	Oct 2016	stakeholders to address questions and issues raised during the planning consultation.
Submit planning application	May 2016	Nov 2016	Nov 2016	The Georgian Group have raised an objection to the planning application – the Council and project team have been attempt
Tender issue (PIN)	June 2016	Dec 2016	Dec 2016	to organise a meeting to discuss the amended designs which have been produced to address issues raised during the
Planning application	July 2016	Feb 2017	Apr 2017	consultation.
approval				The application will be determined at Planning Committee – th
Stage 1 Contract award	Sept 2016	May 2017	April 2017	has yet to be scheduled.
Stage 2 Contract award	n/a	n/a	July 2017	AG - Enabling works package cannot be undertaken until planning consent received. Preparation of tender pack delayed due to rework on planning application.



Construction commence	Sept 201	6 June	2017 Ju	ly 2017					
Construction complet	e June 201	7 Dec	2017 Ja	n 2018					
What are we spendin	g?								
Fotal project budget of at between £1million a				As a local m	atch contributio	on Wiltshire (Council has in	vested the bui	lding, valuec
Γ	2014/15	2015/2016		2016/	/2017		2017/18	2018/19	Total
£Ms			Q1	Q2	Q3	Q4			
Profile (LGF)		£0.030m	£0.005m	£0.025m	£0.130m	£0.100m	£2.170m	£0.050m	£2.5m
Actual	£0.001m	£0.030m	£0.013m	£0.024m	£0.049m	£0.010m			£0.127m
 What have we done t Engaged with c 			dback on plar	nning	Prepa	are and unde		months (Acti nal market en	
application						(10 March)			, I.,
 Revised design Issued PIN noti Issued PIN noti 	ce for opera	tional procure			and is works	sue date to required de	be revised foll laying prograr		nal planning
 Asbestos debri accessible aga 		om Mansion	House (it is no	W	issue	date to be re		Stage 1 (comp ng additional p mme)	
								·······,	
								····· 2)	



Change Control Notification History

<u>Change Control 1 (CR001)</u> Agreed in September 2015. Changes to scope and deliverables.

<u>Change Control 2 (CR009)</u> Agreed in October 2016 Changes to schedule. Updating the project schedule in line with what ARUP have prepared. Project completion December 2017.



Project Ref	Project Name	P	roject Manager	Lead Delivery Partner	Previous	Current	Direction
LGF/1617/008/SBX	Swindon Bus Exchange	e S	imon Bridgen	Swindon Borough Council	R	R	
Project Description							
New bus exchange facility	to improve connectivity	in and arou	ind the town, also	o to improve the attractivene	ss of the tow	n centre	
What does our path look	like? (Milestones)		A	Are we on track? (Issues/R	isks)		
Milestone	Baseline	Forecast/A	Actual	R – Programme: The CPO	process has	now boon s	uccossfully
Funding Approval (SBC)	2014	Comp		concluded with the dismissal			
Legal Agreement with Bus	2014	Comp		lecision to grant the CPO. T		•	
Operators				process can now be progress			oquionion
LGF approval	2014	Comp					
CPO for land approved	January 2016	Februar	ry 2016 T	The Health Centre element o	f the scheme	is generally	
Carfax Car Park demolition completed	January 2016	Januar	y 2016 p	progressing to programme, b building to the NHS has beer	ut the hando	ver date of th	ne new
Construction of new Health Cer commences	htre February 2016	Januar	y 2016 V	vere caused by delay in the delay with the grant of the pa	discharge of	planning con	ditions and
Concept Design Review		March	2017	leay with the grant of the pa	venient/ingin	ways licence	•
completed and stakeholder engagement undertaken				R – Design: The design rev		Ų	
Detailed design completed and reserved matters planning application submitted	March 2016	June	2017 2 n	has commenced, and is expension 2017. The emerging designs najor bus operators (Stageco	have been o bach and Tha	liscussed wit mesdown) c	h both Iuring
Stopping up Order for Bus Exchange granted	April 2016	Septemb	S	February. The resulting optic stakeholder consultation prio			
Planning permission granted	July 2016	Septemb	per 2017 p	process.			
Build Contract procured	September 2016	March	2018				
Temporary Bus Station construction start	December 2016	August	t 2018				
Temporary Bus Station opens	March 2017	Octobe	r 2018				



Construction start on site	September 2016	October 2018	3					
NHS take possession of new Health Centre	February 2017	May 2017						
Bus Exchange construction completes	May 2018	June 2019						
Vhat are we spending?								
otal project budget = £6m m	ade up of £3m LGF a	nd £3m SBC/De	eveloper	contribution				
		2016/201	7		2017/18	2018/19	2019/20	Total
£Ms	Q1	Q2	Q3	Q4				
Profile (LGF)	0	0	0	0	0.737	2.063	0.2	3.00
Actual (against LGF)	0	0	0	0				
What have we done in the p	ast 2 months?						2 months (A	
Construction of the net	w Health Centre is pro	ogressing well.		Cor	nplete the re	view of Bus E	Exchange option	ons.
The design review of E progressed, with conce	ept designs being disc	cussed with bot	h major	stal	keholders on	the design o	•	
bus operators and othe						ign brief read en agreed fol	ly for issue on llowing stakeh	
draft report from the co reviewed.			3		cussion.		letting etailet	older



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LGF/1617/009/YWA	A350 Yarnbrook/West Ashton Relief Road	Martin Aldam	Wiltshire Council	R	G	

Project Description

Construction of a relief road from the A350 in the Yarnbrook and West Ashton area located to the south east of Trowbridge. The scheme will unlock the Ashton Park development of 2,600 homes and 15ha of employment land.

hat does our path	ook like? (Ga	ntt Chart)		Are we on track? (Issues/Risks)			
Milestone	Baseline	Revised Baseline (if applicable)	Forecast / Actual	G – Programme A LGF Project Change Control Notification has been submitted to and approved by the SWLEP Commissioning Group.			
OBC approval	Apr 2015	Apr 2015	Apr 2015				
Planning application submission by developer	May 2015	May 2015	May 2015				
Outline planning permission approval	Feb 2016 to May 2016	Apr 2018	Apr 2018				
Procurement / Tendering	Sept 2016 to Feb 2017	Dec 2018 ¹	Dec 2018				
Develop Full Business Case	Oct 2016 – May 2017	Dec 2018	Dec 2018				
FBC submission to SWLEP Board	May 2017	Jan 2019	Jan 2019				
FBC approval	July 2017	Mar 2019	Mar 2019				
Construction	Apr 2018 – Mar 2021	Apr 2019 to Apr 2021	Apr 2019 to Apr 2021				

¹ Procurement and Tendering exercise will be carried out by the Developer. LEP role is to ensure VFM.



What are we spending?

Total project budget of £17.094m (to be refined on completion of the FBC) is made up of £5.5m of LGF funding, and £11.594m private sector funding.

		2016	6/2017		2017/2018	2018/2019	2019/2020	2020/21	Total
£Ms	Q1	Q2	Q3	Q4					
Profile				£0.117m			£2.3m	£3.1m	£5.5m
Actual	£0.117m								£0.117m

Total project spend to date: £0.117m

What have we done this month (Progress)	What do we need to do in the next 2 months (Actions)
 Further consideration of the Ashton Park planning application including phasing of the development in relation to the provision of the YWARR. A LGF Project Change Control Notification has been submitted to and approved by the SWLEP Commissioning Group. 	 Continue to work through the planning application process (Michael Kilmister, Development Control Team Leader (Central)). Ongoing discussions with the Ashton Park developer regarding scheme delivery (Phil Tilley, Highways Development Control Officer).

Change Control Notification History

Change Control 1 (CR020)

Agreed in March 2017.

New milestones and financial profiling to reflect delay due to environmental issues.



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LGF/16/17/010/JNC17	M4 J17 Capacity Improvement	Kingsley Hampton	Wiltshire Council	G	G	

Project Description

Capacity Improvements to M4 Junction 17 in order to support development in Chippenham.

What does our path look like	e? (Gantt Ch	art)		Are we on track? (Issues/Risks)
Milestone (* = critical path date)	Baseline	Revised Baseline (if applicable)	Forecast / Actual	 G – Programme Risk: Consultation and approval delay of scheme and associated works from Highways England.
Signal specification sent to Highways England/ Skanska	Sept 2016	Sept 2016	Sept 2016	G – Costs
Outline Business Case (OBC) complete	Sept 2016	Oct 2016	Oct 2016	 Risk: The tender prices received from contractors may exceed the available budget to construct the scheme.
Complete detailed design (for procurement)*	Sept 2016	Oct 2016	Oct 2016	Mitigation: The decision to simultaneously tender for both this scheme and the A350 Chippenham Bypass Dualling
Issue invitations to submit Participation Requests	Oct 2016	Oct 2016	Oct 2016	(Badger-Brook & Chequers) scheme achieves cost savings in the procurement process, and potentially
OBC approval	Nov 2016	Nov 2016	Nov 2016	achieves cost savings if contractors are willing to provide
Prior Information Notice (PIN) published*	Dec 2016	Dec 2016	Dec 2016	reduced prices on the basis of economies of scale. In addition, the current cost estimate is based on a Bill of
Tender recommendation*	Feb 2017	Feb 2017	Feb 2017	Quantities with appropriate allowances for risk. Atkins has
Full Business Case (FBC) submission*	Feb 2017	Feb 2017	Feb 2017	prepared a scheme risk register and risks will be managed through Wiltshire Council's Service Delivery Team
FBC approval (WC)*	Jan 2017	Mar 2017	Apr 2017	process.
Main construction start*	June 2017	June 2017	June 2017	
Construction complete*	Oct 2017	Aug 2017	Aug 2017	



Opening date	9	Oct 2	2017 Aug	2017 A	ug 2017				
What are we	spending?								
Fotal project b unding (to be £Ms Profile Actual	Q	21m (to be re 2016/2 Q2 £0.1m £0.015m		Q4 £0.009m	the FBC) is 2017/2		p of £0.5m of LGF fu 2018/2019	nding, and £0.7m H 2019/2020 £0.364m	ighways England Total £0.5m £0.11m
 What have v Price I Legal i Construction Tender Januar Final construction Pre-Que ITT as Brief for on 3 Januar Contage procession 	pend to date: ve done this ist completed. ist completed. ist completed ist	ed review of the and Manage ared for tend ssued on the view of the ssued on the view of th	final tender of ement (CDN er stage. South Wes n to Tender PQQ) asses dentified. iness Case I Advisor (IT	 Regulation Portal on 2 (ITT) complement (ITT) complement (FBC) issue (A) to outline 	20 ete and ed to Atkins	What	Consideration of IT, Report on scheme a Wiltshire Council Ca Revised FBC to be Infrastructure Subg	by 2pm 28 February. be undertaken in ear at to ITA by 20 March A comments. and tender outcome abinet meeting on 4 presented to SWLE roup at meeting on 2 Body's S151 Office of advance works	rly March. n. to be presented to April. P Transport 24 April. r approval of Value



Change Control Notification History

<u>Change Control 1 (CR010)</u> Agreed in October 2016 Changes requested to schedule. To enable M4 Junction 17 Improvements to be delivered and completed in 2017/18 instead of 2019/20 as originally planned. Project completion scheduled for August 2017.

<u>Change Control 2 (CR018)</u> Agreed in January 2017 Changes requested to drawdown schedule to enable the grant agreement to be updated.



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
TBC by the SWLEP	Ultrafast Broadband Procurement	Sarah Cosentino	Wiltshire Council (Wiltshire Online (WOL) Team)	G	G	

Project Description

To procure and deploy an Ultrafast / NGA broadband solution in Wiltshire.

hat does our path look like	e? (Milestones)		Are we on track? (Issues/Risks)
lilestone	Baseline	Forecast/Actual	G – Programme: ITT launched – On schedule
DUK "B2" Assurance heckpoint passed	Nov 2016	Nov 2016	
EU ITT Scheduled unch	Nov 2016	Nov 2016	
osing date for Bidder ned "Expression of erest"	Dec 2016	Dec 2016	
Bidder Response adline	Feb 2017	Feb 2017	
der Evaluation Process	Mar 2017	Mar 2017	
tract Finalisation	Mar 2017	Mar 2017	
DUK Assurance eckpoint "C"	Mar 2017	Mar 2017	
ontract Signature / Sealing	Apr 2017	Apr 2017	



Vhat are we spendin	-	n of £1m of LGE	- funding (plus	f2m o		arant funding)	
	et of £3m is made up of £1m of LGF funding, (plus £2i 2017/2018					Total]
£Ms	Q1	Q2	Q3	Q4		64.55	-
<u>Profile (LGF)</u> Actual (against LGF)			£0.5m	£0.	5m	£1m	
 What have we done in the past 2 months? ITT Bidder clarification process from 28th November 2016 to 13th February 2017 – two-way dialogue with all potential bidders. Signed Bidders "Expression of Interest" and "Code of Conduct" deadline 28th December 2016. ITT Process – 12 + weeks commencing 28th November 2016, moving towards bidder evaluation in late February 2017. Tailored Public Consultation responses to residents, communities and suppliers. Published new NGA Maps and State Aid Public Consultation Closure Report. 				s and	 What do we need to do in the next 2 months (Actions) ITT response deadline – 20th February. Evaluate bidder responses – 21st Feb – 21st March. Local Body initial governance – 21st March. Bidders notified of evaluation outcome – 21st March. Standstill period – 22nd March – 5th April. Contract finalisation – 21st March – 28th March. DCMS Approvals (Checkpoint "C") including State Aid and Funding – 21st March – 28th March. Local Body final governance & Contract Award – 6th April. Contract Signature / Sealing – 7th April. 		



Department for Transport – LGF (Growth Deal 1)

SWLEP LGF Programme Highlight Report – collated by Ian Durston 14.03.17



	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
Project Ref						
LGF/1516/003/EV(i)	New Eastern Villages Great Stall Bridge	Peter Morgan	Swindon Borough Council	AG	AG	
Project Description						
New bridge across the A	419 connecting the NEV site with	East Swindon				

What does our path look	ike? (Milestone	Are we on track? (Issues/Risks)						
				AG- Cost				
Milestone Baseline Revised Baseline		Revised Baseline	Forecast/Actual	Currently within budget however forecast spend profile and LGF grant profile for 2018/19 will need				
Viability Review	n/a	March 2016	March 2016	to be reviewed.				
Preliminary design completed	July 2016	March 2017	March 2017	 AG – Project scope Modelling review for NEV may result in a change 				
Planning application granted	August 2017 October 2017		October 2017	 Options to be considered for specification include 				
(SoS call in/Public Inquiry)	August 2018	October 2018	October 2018	all traffic rather than the original scope of public transport, pedestrian and cycle use.				
D&B Tender Process	n/a	December 2017	December 2017					
Detailed Design	August 2019	December 2018	December 2018	 AG – Programme Modelling review has been undertaken. 				
Construction commence	January 2021	January 2021	January 2021	 This review has been commissioned to reflect the 				
Construction complete	May 2022	May 2022	May 2022	outline planning applications submitted for parts of				
				 the NEV development. See business case highlight report for details of modelling issues 				



What are we spending

Total project budget= £17.922m made up of £7.6m LGF and £10.322m SBC/developer contribution

	15-16		1	6-17		17/18	18/19	19/20	20/21	TOTAL	
		Q1	Q2	Q3	Q4					_	
Approved LGF Profile	0	0	0	0	0	0.5	1.761	4.696	0.643	7.6	
Actual Spend Incurred											
Vhat have we do	one in the las	st 2 mor	nths				What o	do we nee	ed to do ir	the next 2	2 months (Actions)
initial stageProgresseReceived r	d Buildability modelling rep SBC's Highv	Contrac	t with Hig	ghways E	ingland s	suppliers.	•	Confirm p	preliminar programme Programme	e.	update Milestones
Change c	ontrol Notifi	cation ⊦	listory								
Change Control 1											
arood in Ootoba											
Agreed in Octobe		nodato d	tosian ar	d build p	roaramm	e End da	tas ara u	Inchandor	l hut intari	n milestone	es have moved. Chang



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LGF/1516/003/EV(iia)	NEV - Greenbridge Roundabout	Peter Morgan	SBC	AG	Complete	
Project Description						
A4312/B4006 junction im	provement to increase capacity	and improve pedestriar	n cycle movement			

What does our p	ath look	like? (Mi	lestones	s)				Are we on	h track? (Is	ssues/Risks)
Milestone		Baseli	ne		Fore	ecast/Ac	tual	G – Cost -	- On buda	et
Design complete	ed	25 Sep	tember	2015	Se	eptembei	r 15			itly no issues with quality
Tender issued		Decem	ber 2015	5	08	Decemb	er 15			completion January 2017
Tender returns		Feb 20	16		0	2 Feb 20)16			
Start on site		March	2016			April 201	6			
Complete on site	Э	Novem	ber 2016	6	Ja	nuary 20	017			
What are we sp	pending?	,						I		
Total project bud	get = £5.3i	m made	up of £2r	n LGF	and £	23.3m SI	BC/deve	eloper contril	butions	
	15-16		16-17	7		17/18	18/19	19/20	20/21	TOTAL
		Q1	Q2	Q3	Q4					
Approved LGF Profile	0.591	0.612	0.797			0	0	0	0	2.000
Actual Spend Incurred (LGF)	0.591	0.612	0.797							2.000
What have we do	one in the	last 2 n	nonths		<u>.</u>	<u>I</u>	1	What d	o we need	d to do in the next 2 months (Actions)
Main cons	struction w	orks are	now con	npleteo	d			•	Project Clo	earnt review osure defect works over the next 12 months



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LGF/1516/003/EV(iib)	New Eastern Villages Mitigation West of A419 Package 2	Peter Morgan	Swindon Borough Council	G	G	
Project Description						
Traffic management mea	asures and junction improvements	within East Swindon				

What does our	path look	like? (N	lileston	es)				Are v	ve on trac	k? (Issue	s / Risks)			
								G – C	Cost – Pro	ject still wi	thin origin	al predicte	ed budget.	
Milestone			Baseli	ne	Forec	ast / Actual		Sche	me spend	estimated	to start in	2019/20.		
Initial site surv	eys		-	ember 015	Nove	ember 2015				P grant of £ Currently no			£1.5m in 20/2 ⁻	1.
Preliminary de	sign		Dec	ember 018	Dece	mber 2018				ogramme s				
Detailed Desig documents	ın/tender		Nov	ember 019	Nove	ember 2019								
Complete on s	ite		Marc	h 2021	Ma	arch 2021								
What are we s	spending	>												
	15-16		1	6-17		Total	1	7/18	18/19	19/20	20/21	21/22	TOTAL	
		Q1	Q2	Q3	Q4									
Approved LGF Profile	0	0	0	0	0	0	0		0	0.500	1.500	0	2.000	
Actual Spend Incurred	0	0	0	0	0	0								
Total project bu	dget = £2.6	13m ma	ade up o	f £2m L	GF and £	0.613m SBC) fu	nding/c	leveloper (contributio	ns	1		
What have we												next 2 mo	onths (Actio	ns)
N/A								N/A						



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LGF/1516/003/EV(iii)	New Eastern Villages A420 Gablecross & Police Station		Swindon Borough Council	AG	AR	

Vhat does our path look like	e? (Milestones)		Are we on track? (Issues/Risks)
Milestone	Baseline	Forecast/Actual	AG – Costs
Feasibility modelling	October 2016	October 2016	• Feasibility modelling identified outline design has insufficient capacity. Further modelling of alternative junction options should provide clarity.
Preliminary design	March 2017	March 2017	G – Quality
D&B Tender Process	December 2017	December 2017	 Currently no issues with quality.
Detailed design	August 2018	August 2018	AR – Time
Construction commence	September 2018	September 2018	• Delays have occurred with CH2M modelling. Once results are received,
Construction complete	August 2019	August 2019	Atkins will progress preliminary design and programme. Change control submitted.

What are we spending?

	15-16		16	-17		17/18	18/19	19/20	20/21	21/22	TOTAL
		Q1	Q2	Q3	Q4						TOTAL
Approved LGF Profile	0.041	0.022	-0.022	0.000	0.03	0.5	1.5	0.429			2.500
Actual Spend Incurred (LGF)	0.041	0.022	-0.022	0.000	0.03						0.041

Total project spend to date = £0.041m out of a total project budget of £5.37m



What have we done in the last 2 months	What do we need to do in the next 2 months (Actions)
 Reviewed the modelling report from CH2M Initial meeting held with Atkins regarding preliminary design and programme Met with SBC Asset Managers to confirm design standards 	 Review additional CH2M junction options for Gablecross Atkins Modelling of junction options Recommend a preferred solution for preliminary design Consult Programme Board to update Milestones
Change control Notification History	
Change Control 1 (CR012)	
Agreed in October 2016 Change of schedule to accommodate design and build programme. End da request for spend profile to follow.	es are unchanged but interim milestones have moved. Change control
Change Control 2 (CR020)	
Submitted in March 2017	
Change of financial profiling in accordance with above change control regar	ding milestones as above.



Department for Transport - Retained

SWLEP LGF Programme Highlight Report – collated by Ian Durston 14.03.17



Project Ref	Project Name		Project Manager	Lead De	livery Partner	Previous	Current	Direction
DFT/1516/003/EV(iv)	New Eastern Vi Southern Conne	•	Tom Campbell	Swindon Council	Borough	G	G	
Project Description								
New link road connecting the NE	√ with the A419 at €	Commonhead	Interchange					
What does our path look like	? (Milestones)					track? (Iss	sues/Risks)
	Baseline	Revised Baseline	Forecast/A	ctual		-	ance and lar	
Preliminary survey work	n/a	January 20 ⁷	16 February 2	2016		✓ – No quality	/ issues at cu	ırrent time.
Preliminary design (Stage 2)	February 2016	May 2017	May 201	17			ck to achieve	overall
Planning Consent	April 2017	November 20)17 November	2017		ction milesto	ne	
Land acquisition (CPO) complete	August 2017	February 20	19 February 2	2019		ological rema	ains found on	n preferred t amendment.
(SoS call in/Public Inquiry)	May 2018	November 20	018 November	2018	•	•	updating pro	
D&B Tender Process	n/a	June 2018	June 20	18				
Detailed Design	April 2019	June 2019	June 20	19				
Construction Commence	October 2019	October 20 ⁷	19 October 2	019				
Construction Complete	March 2021	March 202	1 March 20)21				



What are we spending?

	15-16			16-17		Total	Total 17/18		19/20	20/21	TOTAL
		Q1	Q2	Q3	Q4						
Profile (LGF)	0	0	0	0	0	0	0	0	5.800	5.800	11.600
Actual (LGF)	0	0	0	0	0	0	0	0	0	0	

What have we done in the last 2 months	What do we need to do in the next 2 months (Actions)
 Commenced induction process with new provider, Atkins. Hydrogeological investigations, Arboriculture and geophysical surveys Commissioned breeding bird surveys. Consultation with Historic England Met with Highways England CDF framework contractors Appointed Land Agent Met with SBC's Highways Asset Managers to agree design standards 	 Continue hydrogeological surveys Continue with ecology surveys Produce Constraints Plan Confirm highway alignment Commission ground investigation surveys Complete arboriculture report Agree programme with new provider Examine highway layout options at Commonhead end and Wanborough Road junction Consult Programme Board to update Milestones



Change Control Notification History

<u>Change Control 1 (CR005)</u> Agreed in April 2016 Slip of planning application date by 6 months

Change Control 2 (CR014)

Agreed in October 2016 Change of schedule to accommodate design and build programme. End dates are unchanged but interim milestones have moved. Change control request for spend profile to follow.



	Project Name	Project Manager Lead Delivery Partner		Previous	Current	Direction
Project Ref						
DFT/1516/003/EV(v)	New Eastern Villages White Hart Junction	Peter Morgan	Swindon Borough Council	G	G	

Project Description

Improvement of A419/A420 Interchange

What does our path look	k like? (Milestone	es)	Are we on track? (Issues/Risks)	
Milestone	Baseline	Revised	Forecast/Actual	G – Cost
	Ducomito	Baseline	1 of ood of the dat	 Cost estimates will be refined post preliminary design
Preliminary design stage	February 2015	February 2015	February 2015	 Awaiting update on land costs for potential CPO Results of the QRA have increased the estimate by
Preliminary design stage 2	December 2015	March 2017	March 2017	£2m
Planning application granted	February 2017	October 2017	October 2017	G – Quality – Currently no issues with quality
Land acquisition (CPO)	June 2017	October 2017	October 2017	
(SoS call in/Public	February 2018	October 2018	October 2018	G – Time
Inquiry)				 Modelling review has been undertaken. Revised
D&B Tender Process	n/a	December 2017	December 2017	layout to go to Programme Board for approval, prior to
Detailed design	June 2018	December 2018	December 2018	full public consultation.
Construction commence	January 2019	March 2019	March 2019	
Construction complete	February 2021	February 2021	February 2021	



What are we spending?

Total project budget = £32.8m made up of £22.5m LGF and £10.3m SBC/developer contributions

	15-16			16-17		Total	17/18	18/19	19/20	20/21	TOTAL	
		Q1	Q2	Q3	Q4							
Approved LGF Profile	0	0	0	0	0.600	0.600	0.400	0	11.000	10.500	22.500	
Actual Spend Incurred (LGF)	0	0	0	0								
Vhat have we dor	ne in the p	oast two	month	s?			What do	we need	to do in t	the next 2	months (Actions)
 Commissione initial stages Progressed B Received mode Met with SBC standards 	of agreeing suildability C delling repo S's Highway	the brief Contract ort and un rs Asset	f. with High nder revie	nways Er ew by SE	gland sup 3C	pliers.	• G d • C	io to Prog esign. onfirm pro	ogramme.	bard for ap	proval of r	
 initial stages of Progressed B Received mode Met with SBC standards 	of agreeing suildability C delling repo S's Highway	the brief Contract ort and un rs Asset	f. with High nder revie	nways Er ew by SE	gland sup 3C	pliers.	• G d • C	io to Prog esign. onfirm pro	ramme Bo ogramme.	bard for ap		
 initial stages of Progressed B Received mode Met with SBC standards 	of agreeing buildability C delling repo S's Highway ification hi	the brief Contract ort and un rs Asset	f. with High nder revie	nways Er ew by SE	gland sup 3C	pliers.	• G d • C	io to Prog esign. onfirm pro	ramme Bo ogramme.	bard for ap		
 initial stages of Progressed B Received mode Met with SBC 	of agreeing buildability C delling repo delling repo dell	the brief Contract ort and un rs Asset	f. with High nder revie	nways Er ew by SE	gland sup 3C	pliers.	• G d • C	io to Prog esign. onfirm pro	ramme Bo ogramme.	bard for ap		

<u>Change Control 2 (CR015)</u> Agreed in October 2016 Change of schedule to accommodate design and build programme – end date unchanged but significant change within the programme. Spend

profile change control request to follow



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction			
LGF/1516/003/EV (vi)	New Eastern Villages Business	Laura Jones	Swindon Borough	G	G				
	Case		Council	U	U				
Project Description									
Preparing and presenting	the Outline Business Case to Df	to secure full schem	e funding approval						

Vhat does our path look lik			
Milestone	Baseline	Revised Baseline	Forecast/Actual
Management and Commercial Case workshops completed	September 2015	September 2015	Completed
Options Appraisal Report completed	December 2015	December 2015	Completed
Appraisal Specification Report completed	December 2015	May 2016	Completed
Submission of OAR and ASR to DfT for review	December 2015	June 2016	Completed
Receipt of comments from DfT and agreement of next stage	January 2016	December 2016	February 2017
Completion of Outline Business Case	April 2016	May 2017	May 2017

Are we on track? (Issues/Risks)

G – Programme: Comments from DfT have been received on the 2014 Base Swindon Transport Model. SBC's new professional services consultant [Atkins] is now in place and has been briefed on the model/DfT comments. Atkins has reviewed the DfT comments and a response has been made to the DfT. Further comments have been received from the DfT and Atkins is reviewing these for SBC. A meeting has been set up for 21st March with the DfT. A Task Order is in place with Atkins for the forecast modelling work, and the work proposal has been received from Atkins for review by the client.

G – **Cost:** This work is currently on budget.



What are we spending?

Total project budget = £0.5m made up of £0.5m LGF

	2015/2016	2016/2017			2017/18	Total	
£Ms		Q1	Q2	Q3	Q4		
Profile (LGF)	0.382	0.057	0.018	0.043			0.500
Actual (against LGF)	0.382	0.057	-0.094	0.066	0.058		0.469

What have we done in the past 2 months?	What do we need to do in the next 2 months (Actions)
 Commence work on the Future Model scenarios to allow scheme testing as part of the Business Case development – Task Order has been issued to Atkins for this work and the work proposal has been received from Atkins for review by the client. Further comments have been received from the DfT on the Base Model, and Atkins is reviewing these. 	 Meeting with the DfT set for 21st March. Implement any further amendments to the 2014 Base Model to reflect DfT comments and take account of the latest Tempro / NTEM forecasts when these are published by DfT – due in February. Agree the work proposal for the forecasting model and commence the development of the scenarios.
Change Control Notification History	
Change Control 1 (CR016)	
Agreed in October 2016	
Changes requested to align with the re-baselining of other NEV scheme	s to accommodate design and build option



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
DFT/1617/004/CSH	Chippenham Station Hub	Rory Bowen	Wiltshire Council	AG	AG	

Project Description

Enhancement of station facilities including increased car parking, railway crossing provision, retail facilities and public realm improvements.

What does our path look like?	? (Milestones)			Are we on track? (Issues/Risks)
Activity	Baseline Date	Revised Baseline	Forecast / Actual	Programme
Viability assessment	Dec 2016	n/a	Dec 2016	AG – GWR Phase 1 delivery via business case to the
Procurement and commence GRIP 4/OBC	Sep 2016	n/a	Feb/Mar 2017	LEP is being developed and will be presented to the LEP Board in May for approval. Timescales for this are
GWR Phase 1 Business case	Mar 2017	n/a	Mar 2017	tight, Council officers will work closely with GWR to
GWR Phase 1 Delivery approval from LEP	May 2017	n/a	May 2017	 ensure the Business Case is completed in March. AG – March 2017 forecast for procurement of OBC.
Delivery of Outline Business Case	Jan 2017	Jul 2017	Jul 2017	This will follow delivery of Technical Note from WSP Parsons Brinckerhoff. Technical note will clarify
Planning application submitted	Dec 2016	Aug 2017	Aug 2017	assumptions and expectations from DfT and steer OBC requirements. This milestone has been delayed due as
GWR Phase 1 delivery commences	Nov 2017		Nov 2017	the Council are still awaiting feedback from Network Rail on the Viability Assessment.
Full approval application submitted to DfT	May 2017	Nov 2017	Nov 2017	
Start of works	Jul 2017	Mar 2018	Mar 2018	
Completion of works	Jan 2019	Oct 2019	Oct 2019	



What are we spending?

Total project budget of £34m is made up of £16m of LGF (DFT Retained) funding, £2m of Wiltshire Council funding (not secured), and £16m private sector funding (not secured).

	2015/2016	2016/2017			2017/2018	2018/2019	2019/20	Total	
£Ms		Q1	Q2	Q3	Q4				
Profile	£0.028m			£0.32m		TBC	TBC	TBC	TBC
Actual	£0.028m	£0.032m	£0.062m						£0.122m

Total project spend to date: £0.122m

What have we done in the last month?	What do we need to do in the next 2 months (Actions)
 WSP/GVA delivery of findings on commercial viability Project steering group to consider GVA commercial viability work. WSP Parsons Brinckerhoff working on technical note in relation to DfT queries on underlying economic assumptions Work with GWR to develop Phase 1 Delivery business case Provided Q3 return to DFT 	 Analyse WSP technical note Procure Outline Business Case Complete GWR Phase 1 Delivery business case and present to LEP (May) Additional soft market testing and masterplan work taking place which builds on December viability assessments, allowing better understanding of the scale of deliverable development, the costs, and the appetite of potential development partners.
Change Control Notification History	
<u>Change Control 1 (CR004)</u> Agreed in March 2016 Changes to phase 1 schedule. Revised schedule to take into account the de	evelopment and delivery of the SOBC, OAR, and AST.

<u>Change Control 2 (CR011)</u> Agreed in October 2016 Changes to overall schedule with completion in October 2019.



City Deal

SWLEP LGF Programme Highlight Report – collated by Ian Durston 14.03.17



Project Re	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LGF/1516/006/CD	Swindon & Wiltshire Higher Futures	Mandy Timbrell	LEP Partnership – SBC/WC	AR	AR	

Milestone	Baseline	Current Forecast Date
Marketing/Communications		
Develop menu for businesses and updated collateral for all audiences, testing with employers and HEI partners	October 2016	Complete
HF website goes live	Feb 2016	Complete
Business Engagement		
Re-purpose Learner Client Engagement adviser role to focus on business engagement	February 2017	February 2017
Use new databases to create meaningful engagements with businesses	March 2017	March 2017
Develop pipeline of learners to engage 17/18 through levy opportunity	March 2017	March 17
Develop relationships with key intermediaries to reach micro and SMEs	Dec 2016	Dec 2016
Military Engagement		
Meet Army HQ education branch	January 2017	Feb 2017
Review Learner Engagement Strategy	January 2017	ON HOLD
Develop marketing collateral for military community	December 2016	Complete
Identify first cohort of military leavers/ spouses / veterans	March 2017	Complete
Deliver first courses for military community	April 2017	April 2017
Learning Providers		
Convene strategic group to develop degree apprenticeships	June 2016	September 2016
Engage new providers to ensure demand can be met for Serco referrals	March 2017	March 2017

Are we on track? (Issues)

G – **Cost:** Spend is within profile

G – **Time**: Time scales for the revised plan are back to green with the team having made significant progress over the last month.

AR – **Delivery:** Progress being made towards implementation. The programme is behind in relation to the achievement of learner outputs this financial year, but ahead with business engagement.

	Target	Actual
Learner starts	165	13
Businesses engaged	35	57

Further issues/risks

- Membership fees have been a barrier to businesses signing up for programme, waiving the fees have led to an additional surge of businesses accessing support
- Lack of learner numbers has led to a reduced learner offer, whilst the Learner Client Adviser role is re-purposed.
- Difficulty in engaging cohorts to meet minimum learner numbers in response to Serco referrals.



What are we spending? (Total Project)

	2015/2016		2016/2	2017		2017/18	2018/19	2019/20	Total
£Ms		Q1	Q2	Q3	Q4				
Profile (LGF)	£0.374m	£0.77m	£0.075	£0.100m	£0.100m	£0.337m	£0.347m	£0.358m	£1.768m
Actual	£0.320m	£0.078m	£0.072m	£0.111m					£0.581m
 /hat have we dor Attended ann in a proposal Developed be programme for over several y Brokered UW academy and Council suppor impact of the Re-purposed ensure a steat Developed optiminant 	this montl ual conversation for a new prog espoke provision or 40 learners of	n (Progress) on with BEIS I gramme under on for H4H wh delivered by L der for the SB bing work with lopment of a levy. t as a Busines eads generate vly defined Hig	December 20 ⁷ development ich will be an ISW at Tedwo C new Leader Swindon Bor plan to maxim ss developmer d for the broke gher Futures p	16, resulting ongoing orth House ship ough ise the nt role to erage team programme,	 Populinto di into di into di into di 1denti to en grani Write Com new Deve for 2017 Meet High 	ve need to do ulate new CRM day to day acti tify other source issure we can do truns out. The report for SW issioning Gr model and our elop new proje 017 based on ting with Col Ja er Futures very of Higher	I with data an ivities – due to ces of income continue to pro /LEP board b oup and BEIS tputs ct plan with cl agreed new p budget for 17, ames Coote t	id embed use o complete Fe – e.g. biddin ovide a servic ased on Subg input with pr learly identifie orogramme (E /18 o agree milita	Actions) of system b 28 th 201 g for fundin e when the group, oposal for ed key drive nd of Marc
achieved 250Attended 22 r	r new website visitors in the networking eve sinesses sign	first month nts, resulting to Higher Futu	in 44 leads. C ures with pote	of these we	 Meet 	ch 2017 tings to unders n and develop		quirements fo	r Boscombe



Careers and Enterprise Company (CEC)

SWLEP LGF Programme Highlight Report – collated by Ian Durston 14.03.17



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
	Swindon & Wiltshire Enterprise Adviser Network	Laura Salter (Wiltshire Council)	Wiltshire Council & Swindon Borough Council	G	G	

Project Description

The Enterprise Adviser Network is coordinating and building lasting connections between business, schools and colleges across the LEP area. Volunteer Enterprise Advisers from business work directly with school and college Senior Leadership Team to develop effective employer engagement plans ensuring young people have the skills they need to excel in education and life.

What does our path lo	ok like? (Miles	stones)		Are we on track? (Issues/Risks)
Milestone	Baseline	Revised Baseline (if applicable)	Forecast/Actual	G – Programme: The SWEAN continues to lead nationally, exceeding locally set targets of schools/colleges engaged and Enterprise Advisers recruited with almost full coverage of
Yr 2 Q1 (Oct-Dec 16) claim and financials submitted to C&EC and approved	January 2017		February 2017 - complete	the SWLEP area. Wiltshire Council has restructured and retains the same capacity as is currently available to deliver SWEAN and an increased management resource to oversee it. Increasing resilience is a key priority in the restructure to
EAN incentive payment due.	March 2017		March 2017	ensure that continuity can be ensured for future delivery. Changes in staff are being managed through full handovers
C&EC Mentoring Campaign delivery begins	February 2017		March 2017	and introductions to key contacts. The Swindon BC Enterprise Coordinator will be moving on from end of
EAN profile targets achieved	July 2017		July 2017	February and every effort will be made to ensure continuity of service.
				G – Cost: Year 2 Quarter 1- £23,088 Grant Claim & £3,072 from start-up fund. 1 st Claim for Q1 Year 2 submitted end of Jan 2017 and approved (16.2.17) .Ensuring all EC's remain in post, an incentive payment of £25,000 will also be available in March 2017 to support the expansion of the EAN.



AG – Scope: Programme delivery underway since January 2016. 16/17 funding and LA MATCH in place for Yr 2 delivery up to 31.8.17.

What are we spending?

	2015/2016	2016/2017				2017/18	Total
£s		Q1	Q2	Q3	Q4		
Profile	180,000	25,000			-		205,000
Actual	175,500	23,088					201,660

Overall spend for project is now £201,660 (Including Year 2 Quarter 1- £23,088 Grant Claim & £3,072 from Kick Start fund)

What have we done in the past 2 months?	What do we need to do in the next 2 months (Actions)
 EA delivered employability workshops at Devizes School – 200 Yr 9 students Blue Flame Digital digital simulations/VR workshop at SWGS - 150 Yr 9 students National coffee club webinars offered for EA CPD (monthly from Jan) Q1 Year 2 financial claim & activity reporting submitted (Jan 17) and approved (Feb 17) EA forum in Swindon for Swindon & Wiltshire EA's (Feb) SWEAN programme management meeting (Feb) JobFest preparations completed in Swindon – 65+ employers and providers confirmed (Feb) Bradon Forest school joined EAN (Feb) EAN Wiltshire schools networking opportunity (Feb). This was requested by schools but unfortunately cancelled due to low take-up. Future networking opport to CSW Group with implementation of CEC Business Mentoring roll-out across SWLEP to schools. 	 Employer engagement networking event in Wiltshire (Feb) Nationwide Financial Awareness sessions (Mar) - 750 students to benefit (Wiltshire) CSW Group implementation of CEC Mentoring Campaign EA recruitment for target schools/remaining gaps (e.g. CIPD) Sign-off risk and communications plan Q2 Year 2 financial claim & activity reporting (Mar) Monitoring and reporting to SWLEP Board (Apr), Skills & Talent Sub group, C&EC EAN Registers (monthly).



 Draft, on-line work experience placement tool, created by an EA, shared with EAs, 5+ businesses signed up to trial. Targeted EA recruitment underway for remaining gaps. 1:1 work with priority schools/EA's & EC's - completing needs analysis/ developing effective employer engagement strategy/increased business engagement and activities to complement the EAN. 	
Change Control Notification History	
N/A	



Department of Business Energy and Industrial Strategy (BEIS)

SWLEP LGF Programme Highlight Report – collated by Ian Durston 14.03.17



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LEP/GEN/002/GH	Growth Hub	lan Durston	LEP	AG	AR	

Project Description

Provision of an online portal to sign post businesses to relevant business support provision in the area, both from the private and public sector. Supplemented by number of business support services from Unitary Authorities with Growth Hub portal acting as 'umbrella'.

What does our path look like? (Milestones)					
		-			
Milestone	Baseline	Forecast/Actual			
LEP Marketing Manager in place	Sept 2016	Sept 2016			
ESIF SME Growth project starts	1 Nov 2016	1 Nov 2016			
Complete Portal Project Manager	Oct 2016	Dec 2016			
Commissioning					
Complete Spec for portal development	Nov 2016	Feb 2016			
Complete procurement process to	Dec 2016	Mar 2016			
appoint portal development contractor					
Submit portal development proposal to	Mar 2017	Mar 2017			
Commissioning Group					
Begin portal development work	Mar 2017	Mar 2017			
Go Live of first stage of new portal	Jun 2017	Jun 2017			

Are we on track? (Issues/Risks)

G – **Delivery to date:** Delivery during 15/16 was in partnership with Inspire who managed portal and marketing plus face to face service (through Wiltshire Business Support Service Contract).

AG – Delivery Going Forward: Focus on development of more interactive portal using BEIS funding. RIKA Digital have produced a proposal to be reviewed at Commissioning Group. Also proposing that LEP recruits Growth Hub Manager and Business Advisor as part of 2017/18 budget.

AR – Cost – Struggling to defray all of 2016/17 budget by end of March. Working with BEIS to address.



What are we spending?

	2015/2016		2017	2017/18	Total		
£Ms		Q1	Q2	Q3	Q4		
Profile (BEIS)	0.25	0.027	0.041	0.0685	0.0685	0.205	0.66
Actual (against BEIS)	0.25	0.021	0.010	0.009	0.034		0.32

What have we done in the past 2 months?	What do we need to do in the next 2 months (Actions)
 RIKA Digital produced proposal for updated Growth Hub portal Event for 23 March organised 	 Continue current portal maintenance Purchase software for updated Growth Hub portal Begin development work for updated Growth Hub portal Run 23 March event



Growing Places Infrastructure Fund (GPIF)

SWLEP LGF Programme Highlight Report – collated by Ian Durston 14.03.17



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LEP/GPIF/001/CAS	GPIF – Castledown Business Park	Scott Anderson	Wiltshire Council	G	G	

Project Description

Development of latest phases of 33 acre Castledown Business Park in Ludgershall (office, industrial and warehouse uses).

What does our path look like	? (Milestones)		Are we	on track? (Is:	sues/Risks)
Milestone	Baseline	Forecast/Actual	G – Stat	us: £2.54m loa	n paid to project in 2014/15. Payment
Repayment of loan to LEP	TBA		back to L agreed a when fur	_EP originally so at March 2016 E	cheduled for 2015/16 but LEP Board Board Meeting that loan will be repaid d to satisfy the drawdown requirements of
What are we spending?					
£Ms	2014/15	2015/16	2016/17	2017/18	
Outgoing Loan	2.54				
Repayment	TBD				
Outgoing loan has been issued What have we done in the pa			What d	o we need to	do in the next 2 months (Actions)
 None 				lone	



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LEP/GPIF/002/KIM	GPIF – Kimmerfields	Deborah Heenan	Forward Swindon	AR	AR	

Project Description	
Regrading of Fleming Way in order to extend the Central Business District in Swindon town centre as part of the Kimmerfields development.	

Vhat does our path look li	ke? (Milestone	es)		Are we	e on track	? (Issues/F	Risks)		
Milestone	Baseline	e Forec	ast/Actual	AR – Status: £4.5m funding agreement has been signed, bu					
Enter Developer Agreement	Dec 2	Dec 2016 TBA				s dependen			
Issue Loan to FSL	Jan 2	017	TBA			ment with a don Borough			
What are we spending?						March 2018			
£Ms	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Outgoing Loan	0.15	0.384	1.866	2.1					
Repayment						1.0	1.0	1.0	1.5
						1.0	1.0	1.0	1.0
Dutgoing loan has not been iss What have we done in the	· · ·		ו 			d to do in t f loan still re			



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LEP/GPIF/003/PL	GPIF – Park Lane Corsham	Scott Anderson	Bath ASU	AG	AR	

Project Description
Development of facilities at Bath ASU - a pharmaceutical company based in Corsham.

/hat does our path look lil	ke? (Milestone	es)		Are we	e on track	? (Issues/F	Risks)		
		_							
Milestone		Baseline Forecast/Actual				5m loan req			
Complete Funding Agreement	Aug 2	Aug 2016 TBA				ning the fund			
sue Loan to Bath ASU Sept 2016		2016	TBA		urity provide scussed with	ed by the rea	cipient. Fund	ling agreeme	nt details a
Vhat are we spending?									
What are we spending?									
What are we spending?									
What are we spending? £Ms	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
· · ·	2016/17 1.85	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
£Ms		2017/18	2018/19 0.65	2019/20 0.6	2020/21 0.6	2021/22	2022/23	2023/24	2024/25
£Ms Outgoing Loan Repayment Dutgoing loan has not been iss	1.85			0.6	0.6				
£Ms Outgoing Loan Repayment	1.85			0.6	0.6	2021/22			
£Ms Outgoing Loan Repayment Dutgoing loan has not been iss	1.85 ued past 2 months			0.6	0.6 lo we nee		the next 2		



Project Ref	Project Name	Project Manager	Lead Delivery Partner	Previous	Current	Direction
LEP/GPIF/004/WCH	GPIF – Wichelstowe (Jnc 16)	Tim Mann	Swindon Borough Council	AG	AR	

Project Description	
Major improvements to M4 junction 16 slip roads and approaches in order to support delivery of Wichelstowe housing development.	

Vhat does our path look lik	nes)		Are we	e on track	? (Issues/F	Risks)			
Milestone	Basel	ine Fore	cast/Actual	AG - S	tatus: £2.5	m loan requ	ested Ther	e have hee	n issues
Complete Funding Agreement		Aug 2016 TBA				ver the com			
	sue Loan to Swindon Borough Council Sept 2016		ТВА	agreem	nent. A more	e simplified v place betwe	ersion is be	ing looked a	at with
				Swindo		Council may			
What are we spending?					•				
£Ms	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
£Ms Outgoing Loan	2016/17 1.17	2017/18 1.33	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
			2018/19	2019/20	2020/21 2.5	2021/22	2022/23	2023/24	2024/25
Outgoing Loan Repayment Outgoing loan has not been issu	1.17 ued – profile re	1.33 equires revisio			2.5				
Outgoing Loan Repayment	1.17 ued – profile re	1.33 equires revisio		What o	2.5	2021/22	the next 2	months (A	Actions)